

Sent on Behalf of Tom DeRosa – Chief Executive Officer

Dear employees,

This is an exciting and historic moment in our company's history. I am proud to announce that tomorrow, we will begin to celebrate our name change. Then, on Wednesday morning, September 30<sup>th</sup>, Health Care REIT will issue a press release announcing that the company's new name is Welltower Inc.

The name Welltower reflects our commitment to environments that promote wellness. It's a name that's in sync with what's happening in the health care industry more broadly and reflects the important role we play as the catalyst for funding health care infrastructure.

With the launch of our new name, we are rededicating ourselves to the platforms, investment opportunities and partner relationships that have made us a recognized leader in our industry. We believe that we are just beginning to tap into the opportunities for transforming health care infrastructure to drive innovation and value across the care continuum. We are proud of our history and we believe our future holds even greater potential.

While we embrace a new name, our values and commitment to our partners have not changed. Our business is and will continue to be distinguished by unparalleled partnerships with the best seniors housing operators and health systems.

You represent a critical link in our relationship network. Regardless of your role, title or function, everyone here is united by a common goal; namely, to support the needs of our partners and ultimately, to deliver innovative solutions that will deliver better, more connected and cost effective health care. Whether you work in Toledo, Jupiter or any of our U.S. locations, or represent our growing global platforms in London or Toronto, together we will build upon Health Care REIT's many successes and ultimately answer the global challenges posed by a changing health care market and aging population.

Our company has a bright future – a future of which you are very much a part. The future is Welltower.

Sincerely,

Thomas J. DeRosa  
Chief Executive Officer  
Welltower Inc.